



minerals to metals



Can South Africa's mineral wealth be leveraged for the transition?

Beneficiation through the lens of economic complexity

# Contents

An aerial photograph of a large-scale open-pit mine. The mine is characterized by deep, terraced levels of earth and rock. In the lower-left foreground, a large yellow excavator is visible, working on a pile of material. The background shows a vast landscape with some greenery and distant hills under a clear sky. A white curved graphic element is present in the top-left and bottom-left corners of the slide.

Context – Localising the transition

Background

South African Mineral landscape

Research questions

Manganese case study

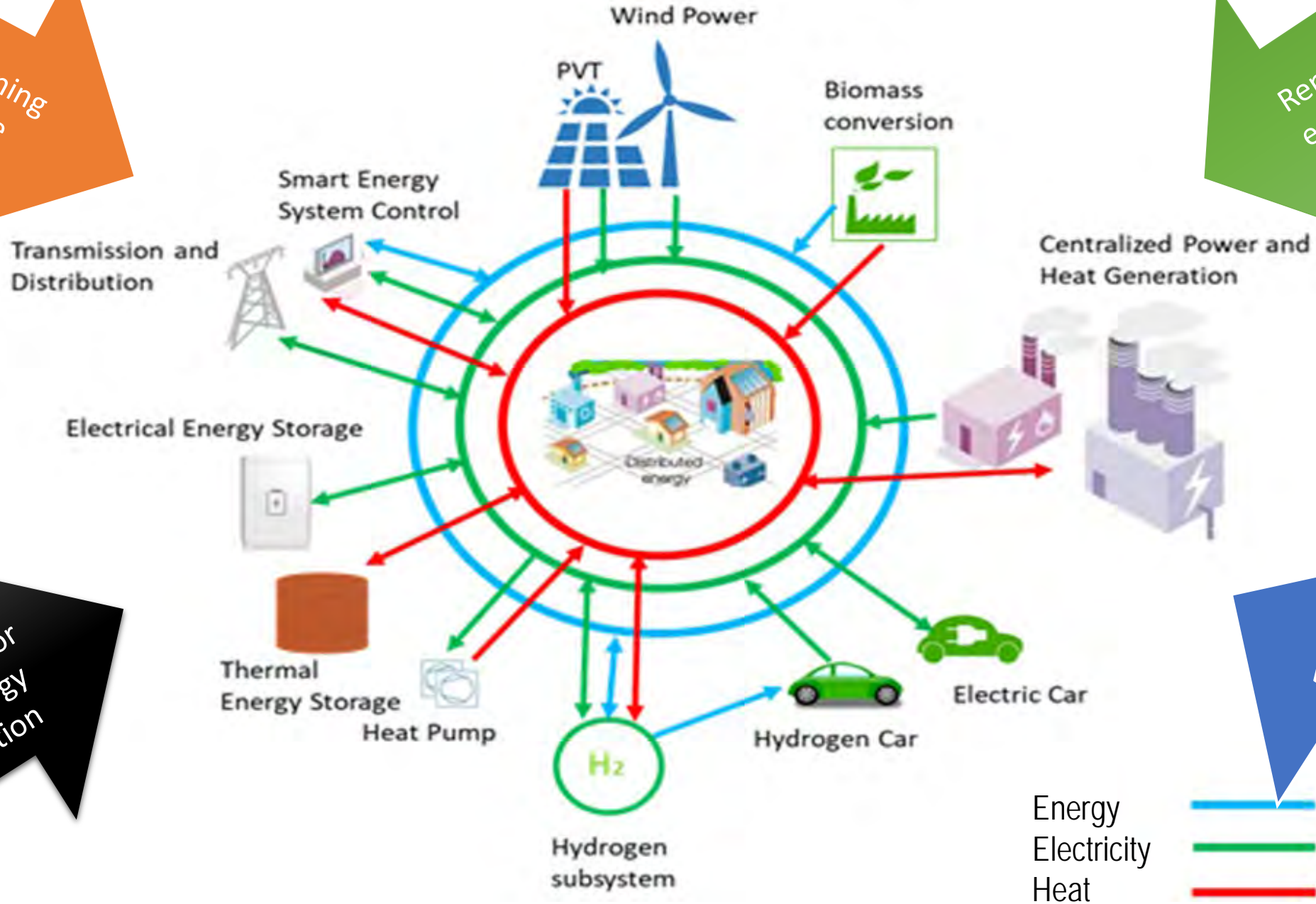
Industrial Policy and Beneficiation through the lens of Economic complexity

Opportunities and challenges

# Localising the transition.....

Post-mining land use

Renewable energy



Materials for the energy transition

Waste Valorisation

# A cross-disciplinary research process

- Stage 1: Refining the focus of the research study (**DPRU** + **M2M**)
- Stage 2: Identification of products residing in manganese value chain (**M2M**)
- Stage 3: Map manganese value chain products to trade data (**DPRU** + **M2M**)
- Stage 4: Applying the frontier product approach to identify manganese value chain products that are both feasible (distance/density) and desirable (complexity) (**DPRU**)
- Stage 5: Techno-economic analysis to assess the opportunities and challenges associated with manganese value chain products (**DPRU** + **M2M**)

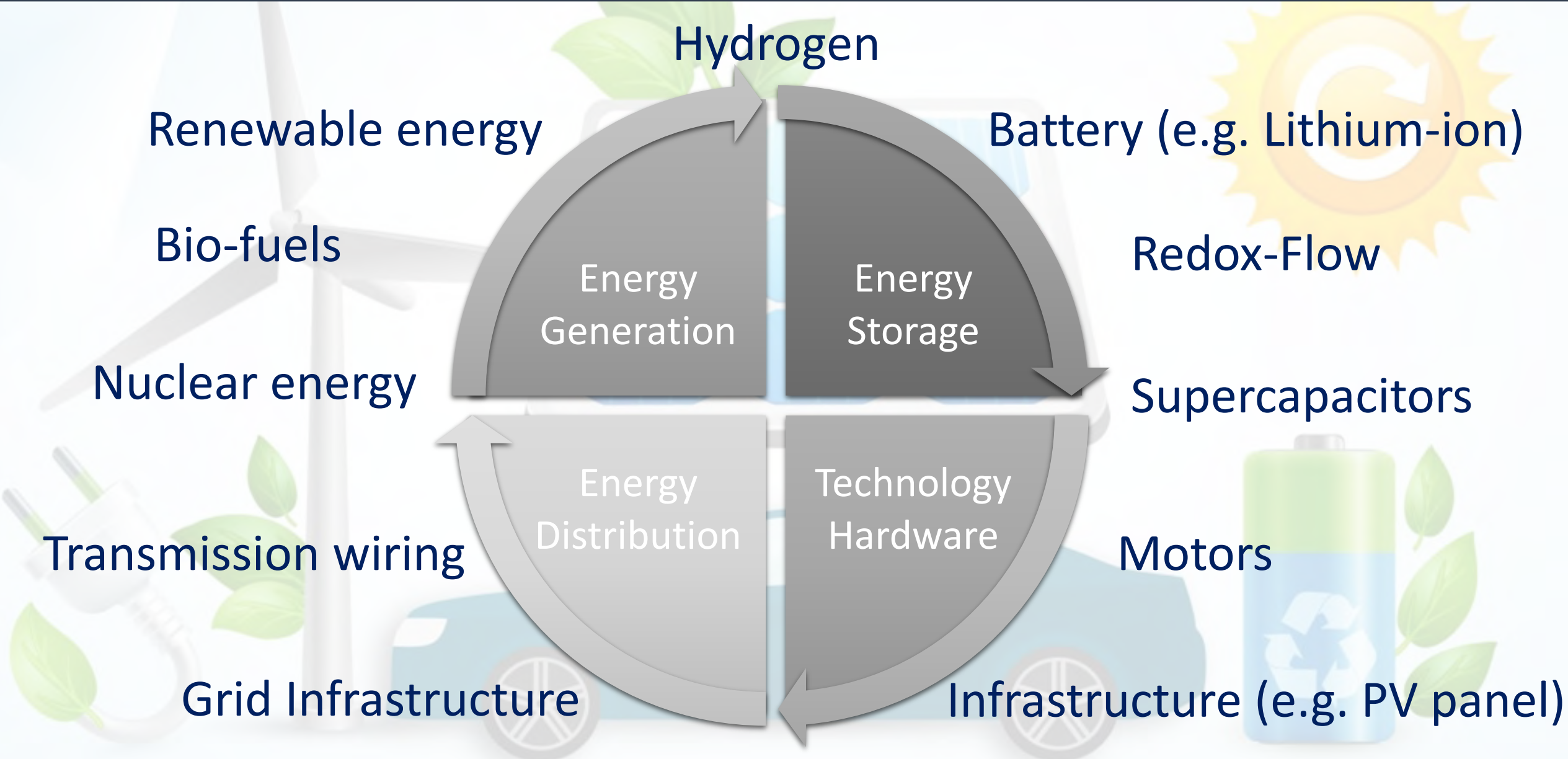


# Background

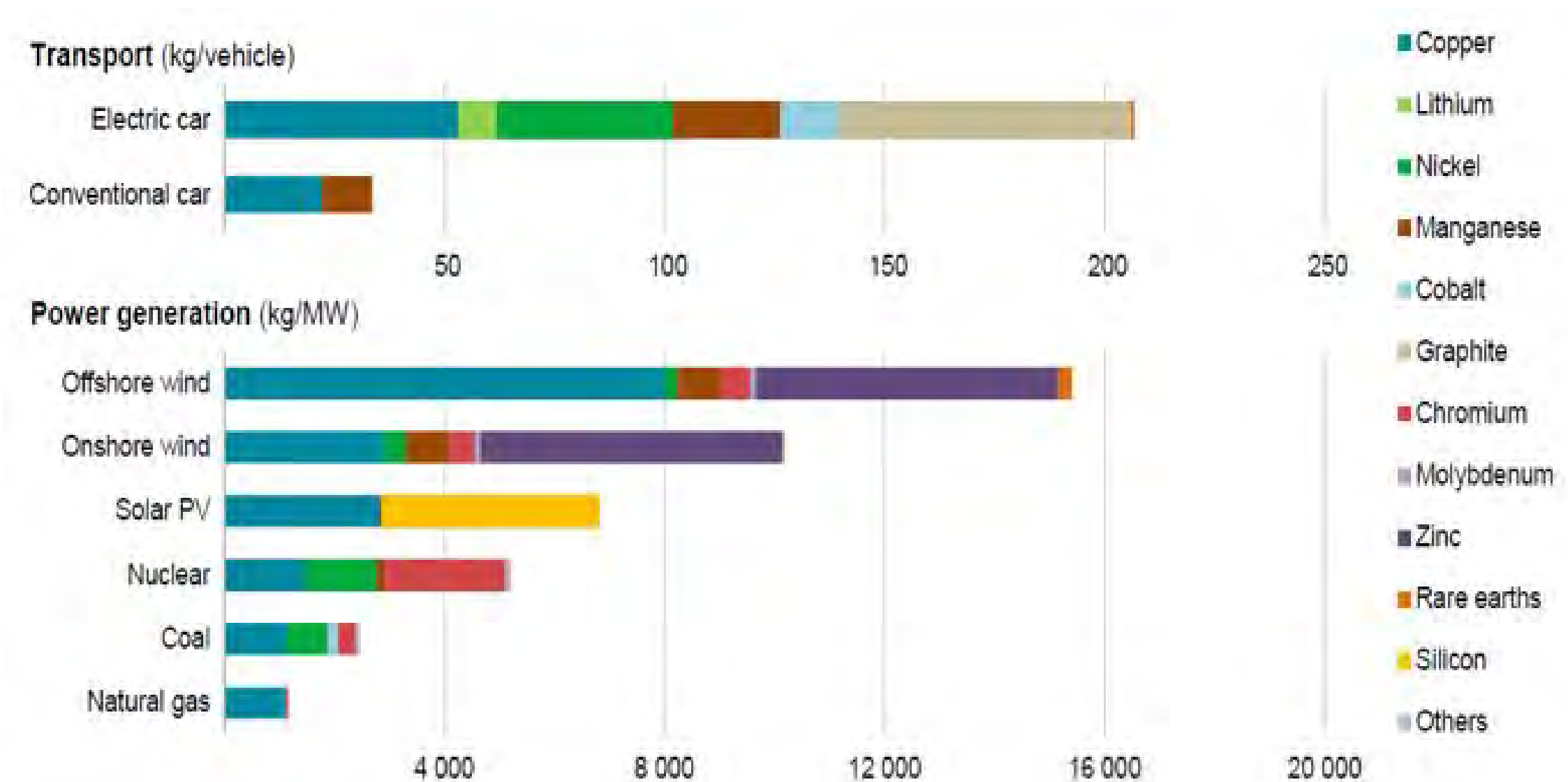
Shifting to a low-carbon future



# Critical technology for a low-carbon future and green economy



# More materials will be needed for the transition.....



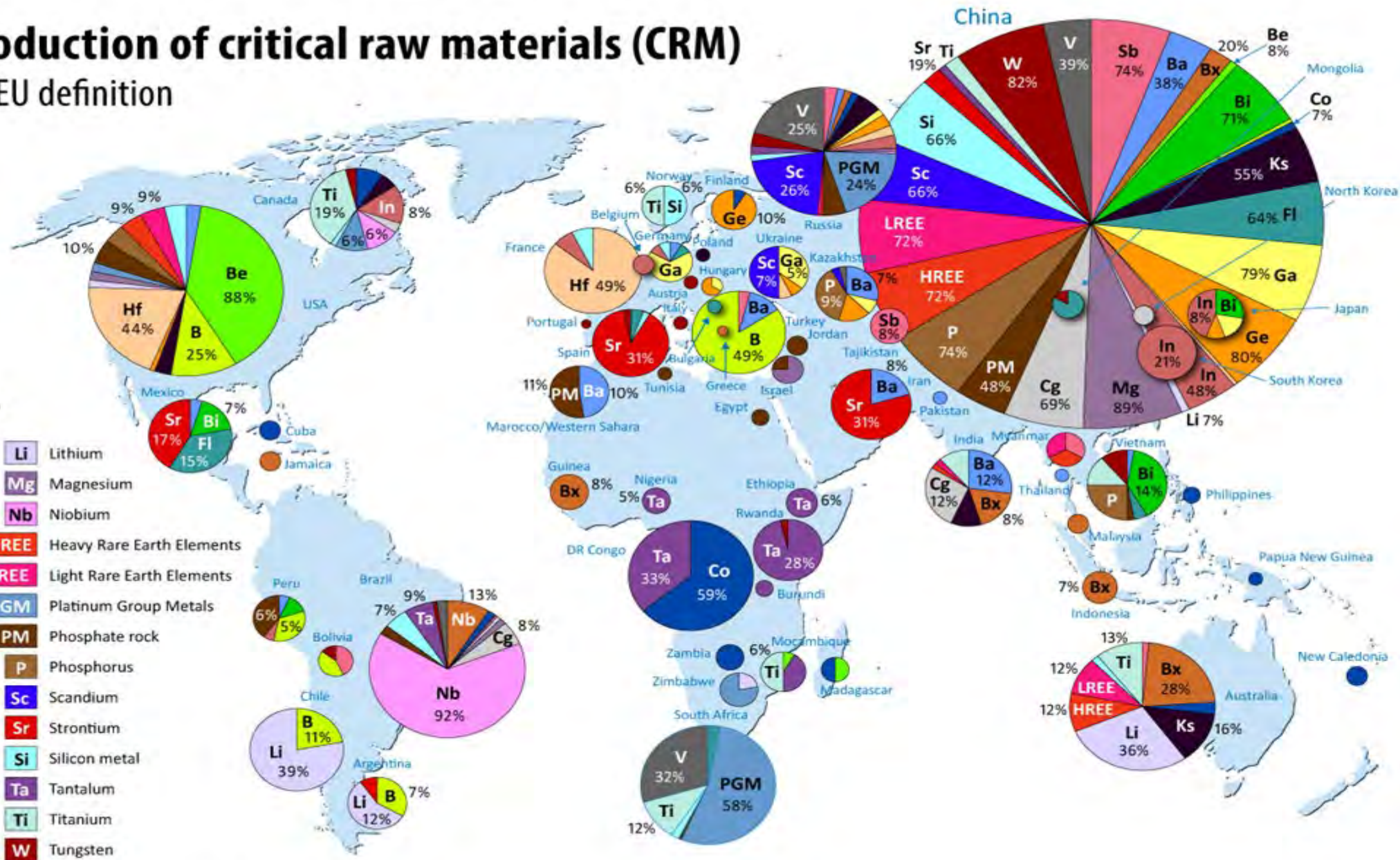
# Global production of critical raw materials (CRM) according to EU definition

according to EU definition

Critical raw materials included in the EU list \*

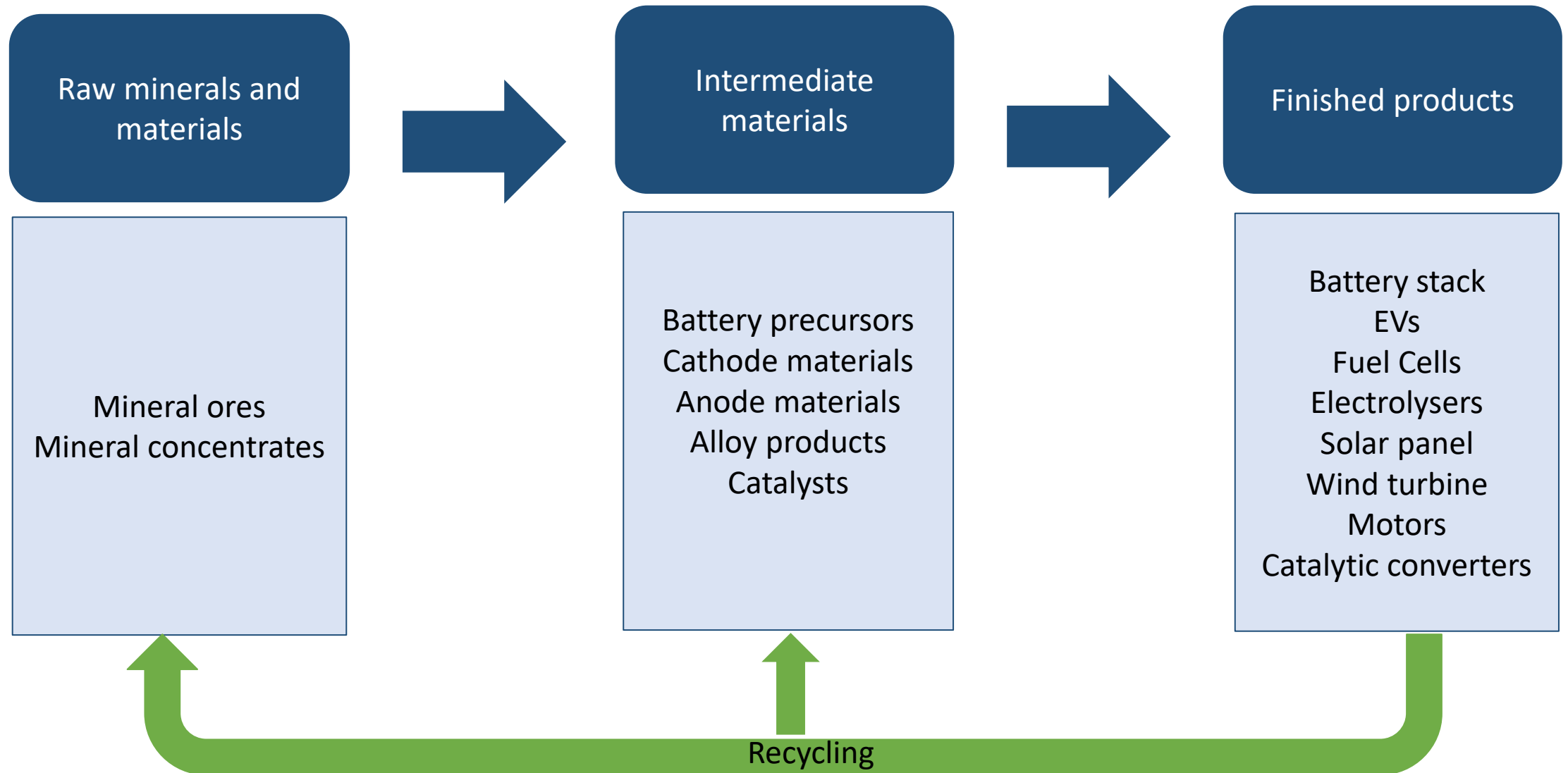
- |                            |                                       |
|----------------------------|---------------------------------------|
| <b>Sb</b> Antimony         | <b>Li</b> Lithium                     |
| <b>Bx</b> Bauxite          | <b>Mg</b> Magnesium                   |
| <b>Ba</b> Baryte           | <b>Nb</b> Niobium                     |
| <b>Be</b> Beryllium        | <b>HREE</b> Heavy Rare Earth Elements |
| <b>Bi</b> Bismuth          | <b>LREE</b> Light Rare Earth Elements |
| <b>B</b> Borate            | <b>PGM</b> Platinum Group Metals      |
| <b>Cg</b> Natural graphite | <b>PM</b> Phosphate rock              |
| <b>Co</b> Cobalt           | <b>P</b> Phosphorus                   |
| <b>Fl</b> Fluorspar        | <b>Sc</b> Scandium                    |
| <b>Ga</b> Gallium          | <b>Sr</b> Strontium                   |
| <b>Ge</b> Germanium        | <b>Si</b> Silicon metal               |
| <b>Hf</b> Hafnium          | <b>Ta</b> Tantalum                    |
| <b>In</b> Indium           | <b>Ti</b> Titanium                    |
| <b>Ks</b> Coking coal      | <b>W</b> Tungsten                     |
|                            | <b>V</b> Vanadium                     |

\* Natural rubber not included





# Current value chains for “critical” materials

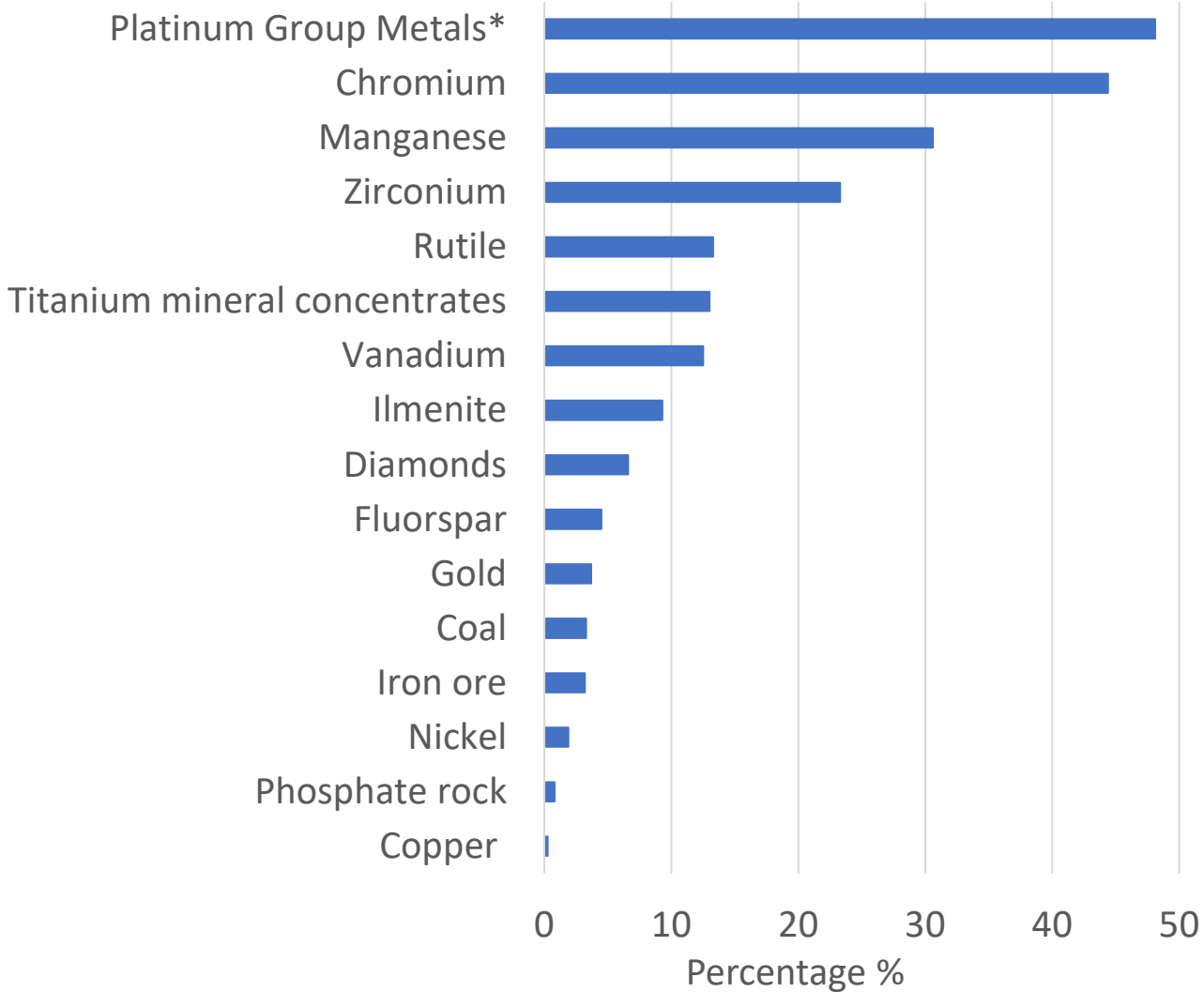


# South African Mineral Landscape

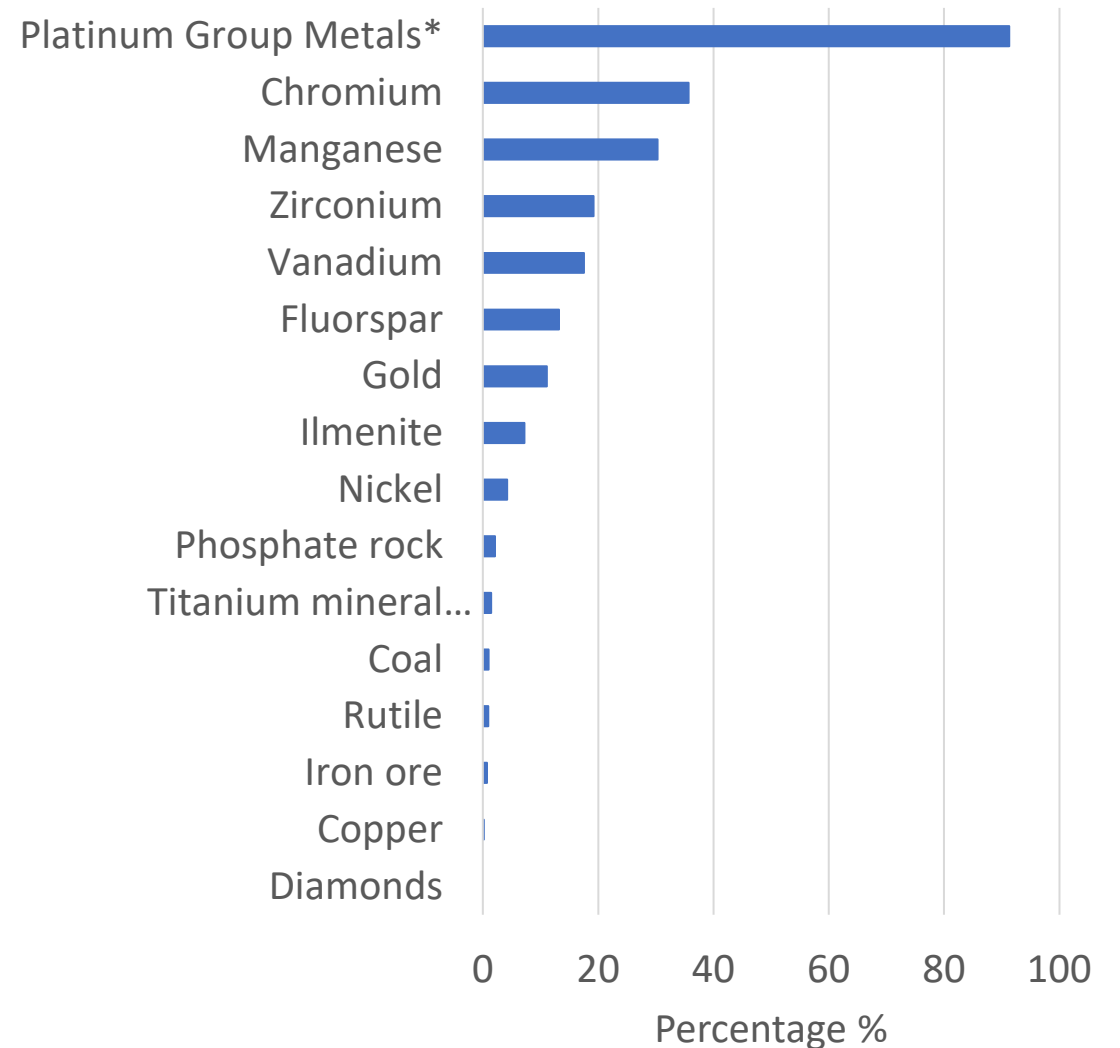
Strategic minerals for a low carbon future

# South Africa's mineral landscape

## Percentage of Global Production



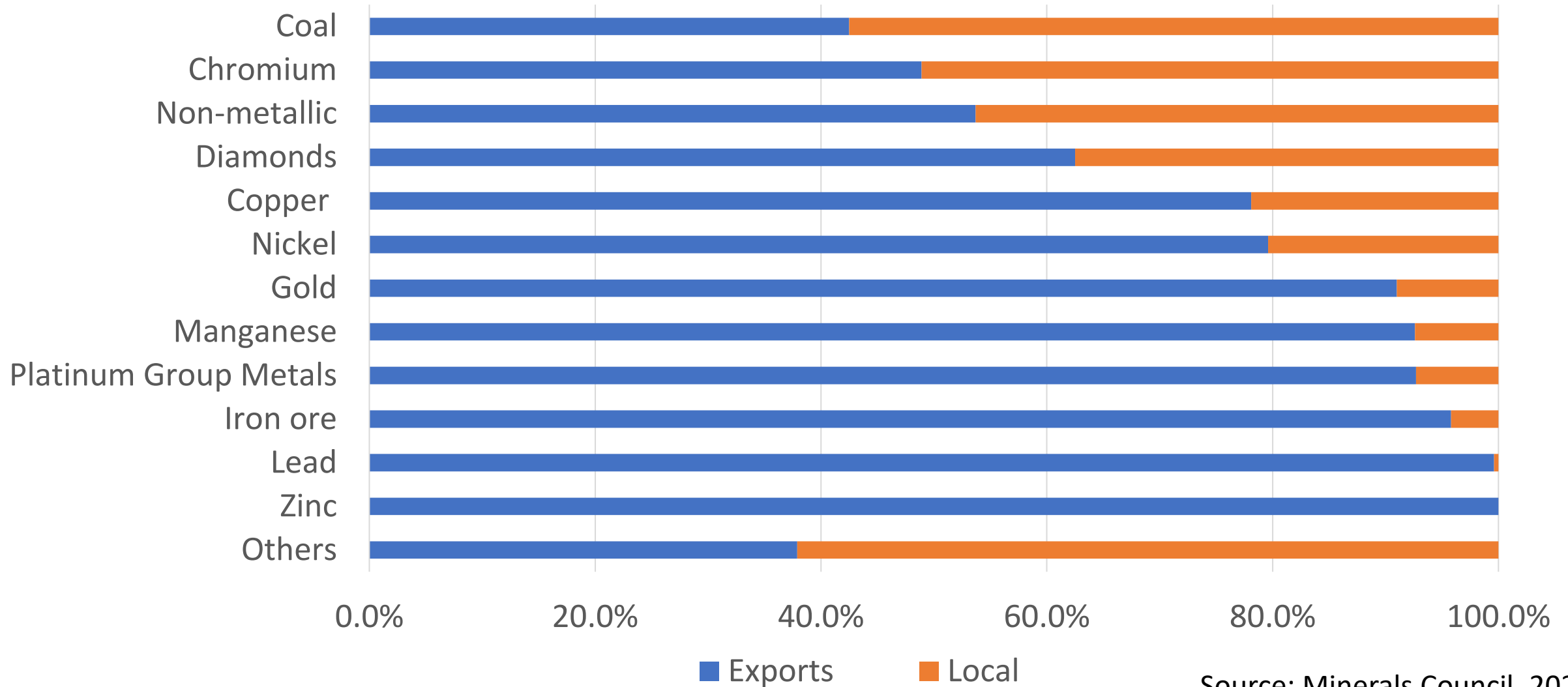
## Percentage of Global Reserves



USGS, 2020; Minerals Council, 2020

# South Africa's mineral landscape

## South Africa mineral exports vs local use



Source: Minerals Council, 2021



# Research Questions

Stage 1: Refining the focus of the research

# SA's potential for materials for a low-carbon future

## Key Questions

- How do we leverage SA's mineral potential for “critical materials” for the energy transition to create more local value chains?
- How do we identify the beneficiation options and industry capabilities using an economic complexity lens?
- What are the opportunities and barriers for increasing the beneficiation of downstream materials?

# Manganese Case Study

Stage 2: Identification of products residing in manganese value chain

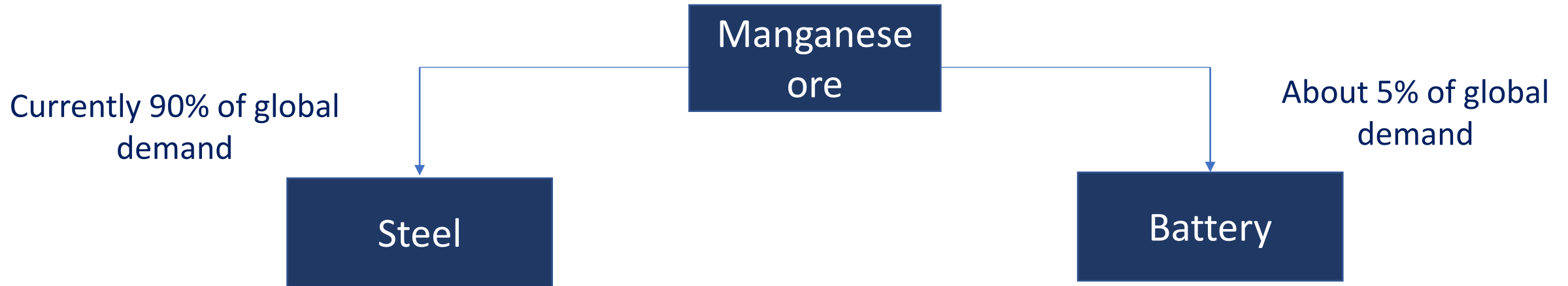


# Manganese case study

- Manganese is currently categorised as a critical mineral
- Potential for use for infrastructure and energy storage (batteries)
- South Africa produces about 30% of global production and holds 40% of global reserves
- Opportunities for linkages with other mineral value chains



# The potential for manganese in a low carbon economy



Structural steel for renewables' infrastructure e.g. wind turbines



High strength steel which is used to make lighter weight automotive and EV car bodies

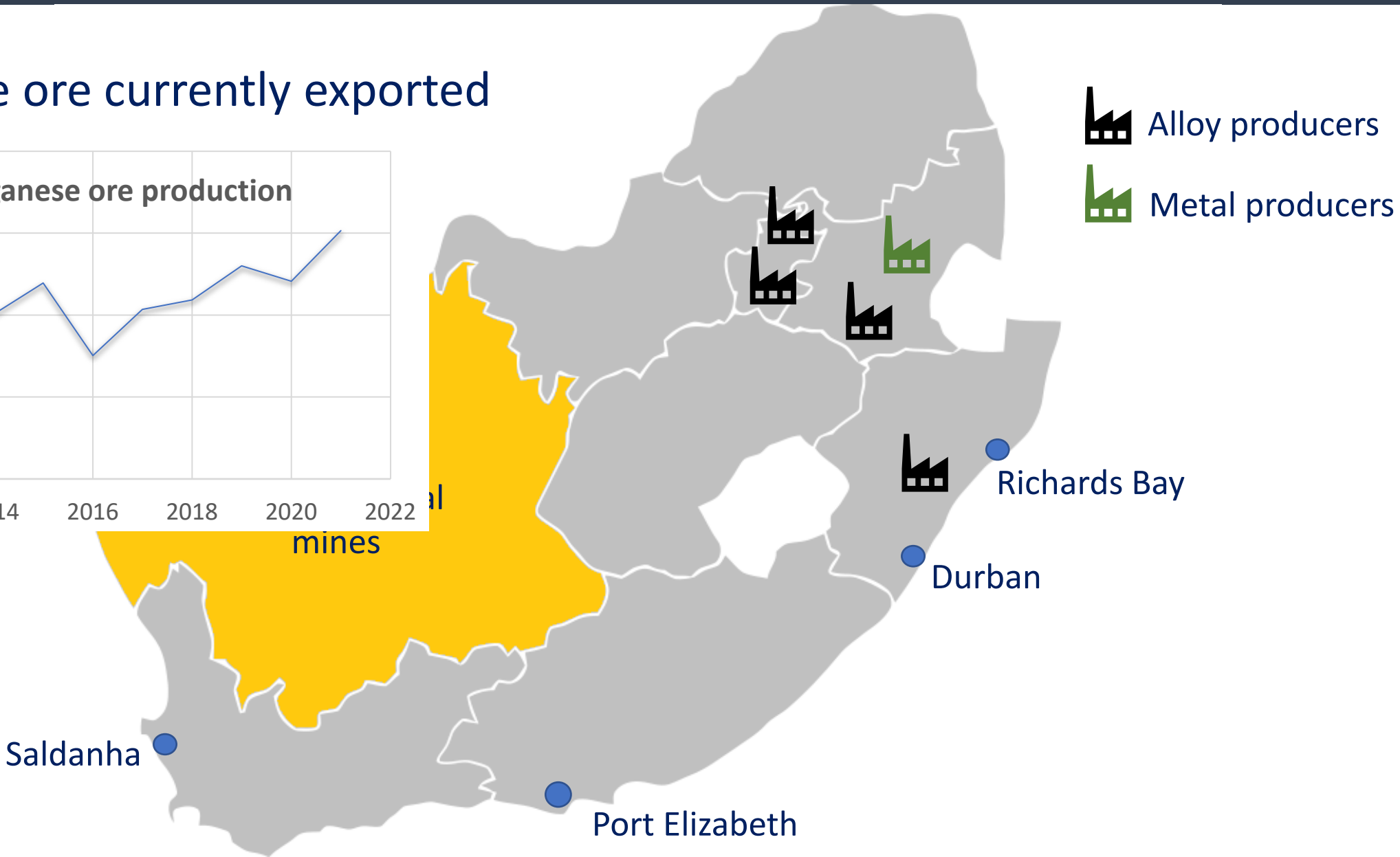
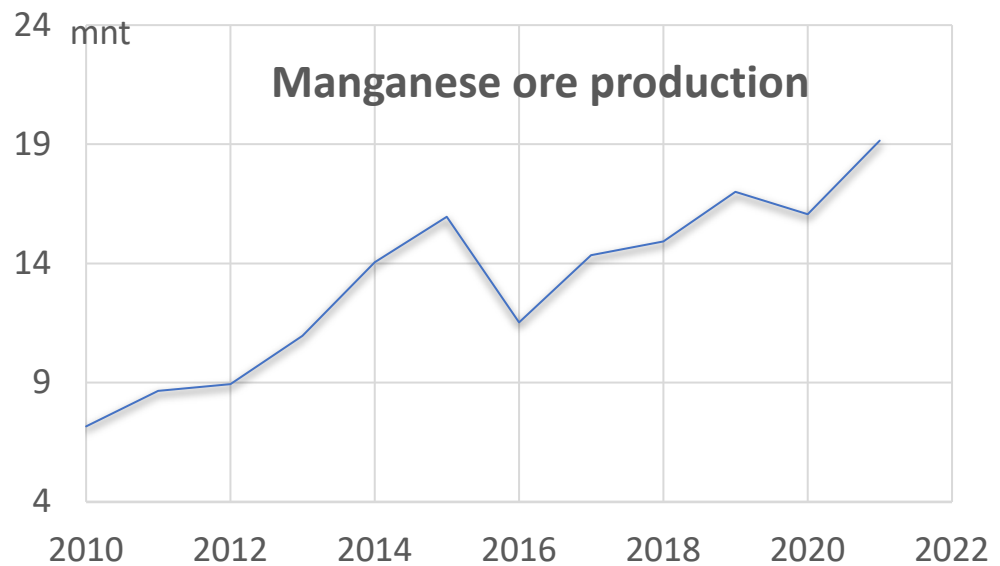


Cathode in Lithium-ion batteries for EVs and energy storage



# South Africa's Manganese industry

93% manganese ore currently exported



# Manganese ferroalloy industry

- 90% manganese ferroalloys produced worldwide are used in steel, consumption and production closely follow the production of crude steel.
- There are currently four producers of manganese ferroalloys in South Africa - Metalloys, Assmang, Transalloys, and Mogale Alloys.
- Manganese alloy industry faced with similar challenges as steel industry, particularly rising electricity costs.
- There is an increasing demand for High Strength Steels (HSS) from automotive and EVs industry. HSS are produced using regular low-carbon compositions strengthened with manganese (Mn).

# Manganese in the battery industry

- Manganese ore is processed into manganese compounds which are used to produce battery components.
- Manganese is specifically used in the cathode of lithium-ion batteries.
- Manganese is mostly used in high-energy nickel-manganese-cobalt lithium ion batteries

Manganese ore



Battery components

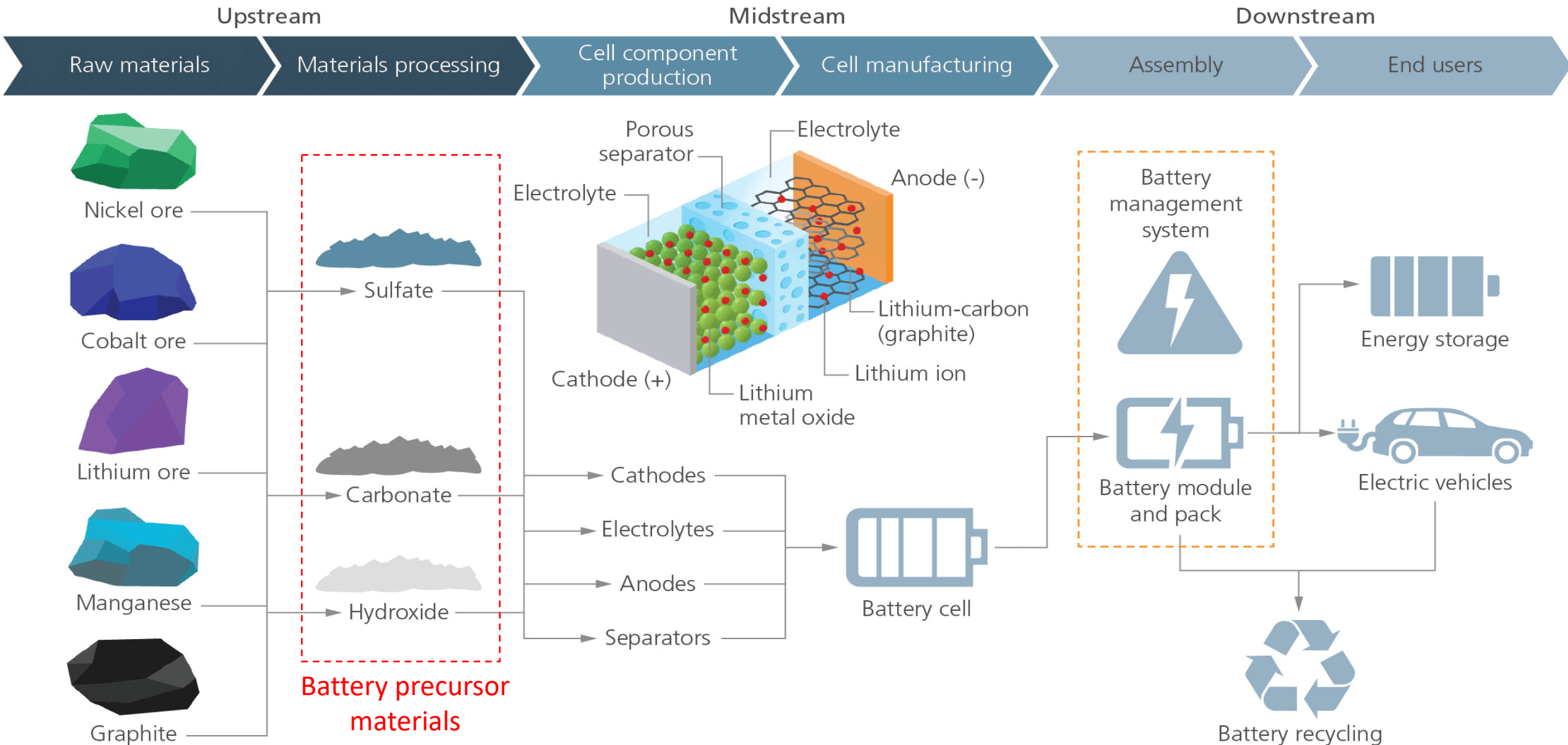


Battery applications





# Battery value chain



# Current SA manganese battery industry

- There is one manganese battery compound producer, MMC (Manganese Metal Company) which is the largest EMM (electrolytic manganese) producer outside of China.
- Various manganese products are combined with other battery compounds to feed lithium-ion battery precursors value chains (mid-stream or intermediates processing).
- Global development of battery chemistries and competition highly influence battery product routes.

# Reframing South Africa's value chain development

- Realign beneficiation policy - lack of major progress on beneficiation strategy.
- Need to understand product capability shift and potential for economic complexity
- Beneficiation options and potential for lower-cost production routes
- Maximising localisation and establishing linkages with other value chains to support manufacturing growth and job creation

# Industrial Policy and Beneficiation through the lens of Economic complexity

Using Economic Complexity and Industrial Relatedness metrics to inform industrial policy in a data-centric manner

Identifying frontier manganese value chain products

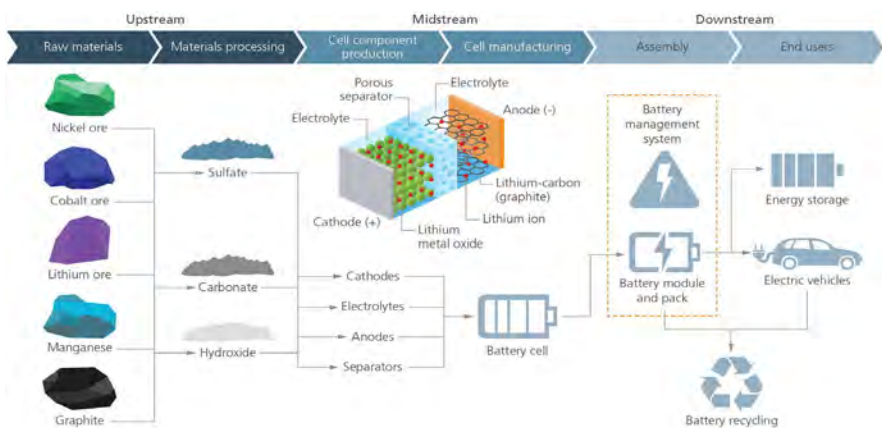


# Stage 3: Mapping manganese value chain products to trade data



## Manganese value chain flow charts

## Trade data



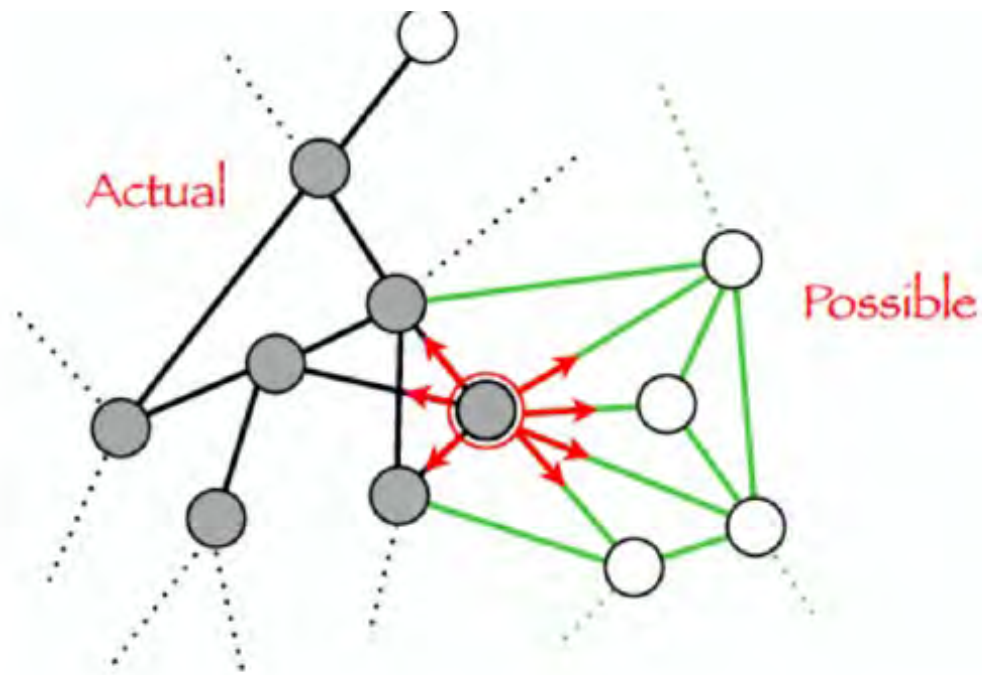
Iterative mapping process

H06 code	Description	Direct	Indirect	Process inputs
282010	Manganese dioxide	1	0	0
260400	Nickel ores and concentrates	0	1	0
280410	Hydrogen	0	0	1
850611	Cells and batteries: primary, of an external volume not exceeding 300cm <sup>3</sup> , manganese dioxide	0	1	0
871190	Motorcycles (including mopeds) and cycles: n.e.s. in heading no. 8711, fitted with auxiliary motor, with or without side-cars: side-cars	0	1	0

∴ 61 total Mn products

Source: L.E.K. research and analysis

# Stage 4: Applying the frontier product approach

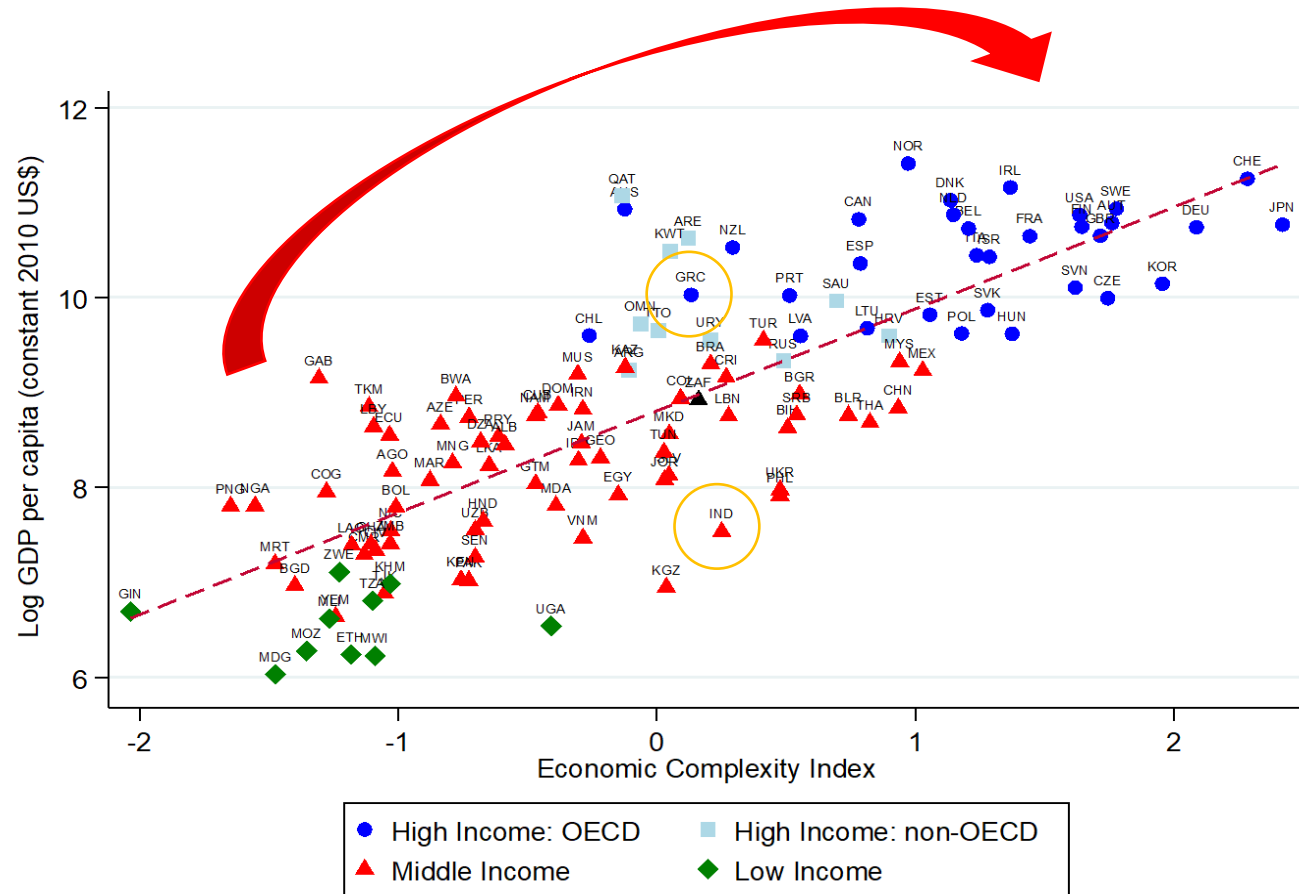


To identify frontier manganese value chain products – those that are feasible, in terms of having the capabilities to produce, and desirable, in terms of growth potential – we consult two literatures:

- Economic complexity
- Industrial relatedness

The ideas and metrics that emerge from these literatures inform industrial policy type questions in a data centric manner

# Economic Complexity (Desirability)



Source: Own calculations using trade data from BACI data (HS 6-digit revision 1992) and GDP per capita data from the World Development Indicators.

Notes: The sample of countries is reduced to those for which we estimate complexity measures.

Economic complexity metrics indirectly measure:

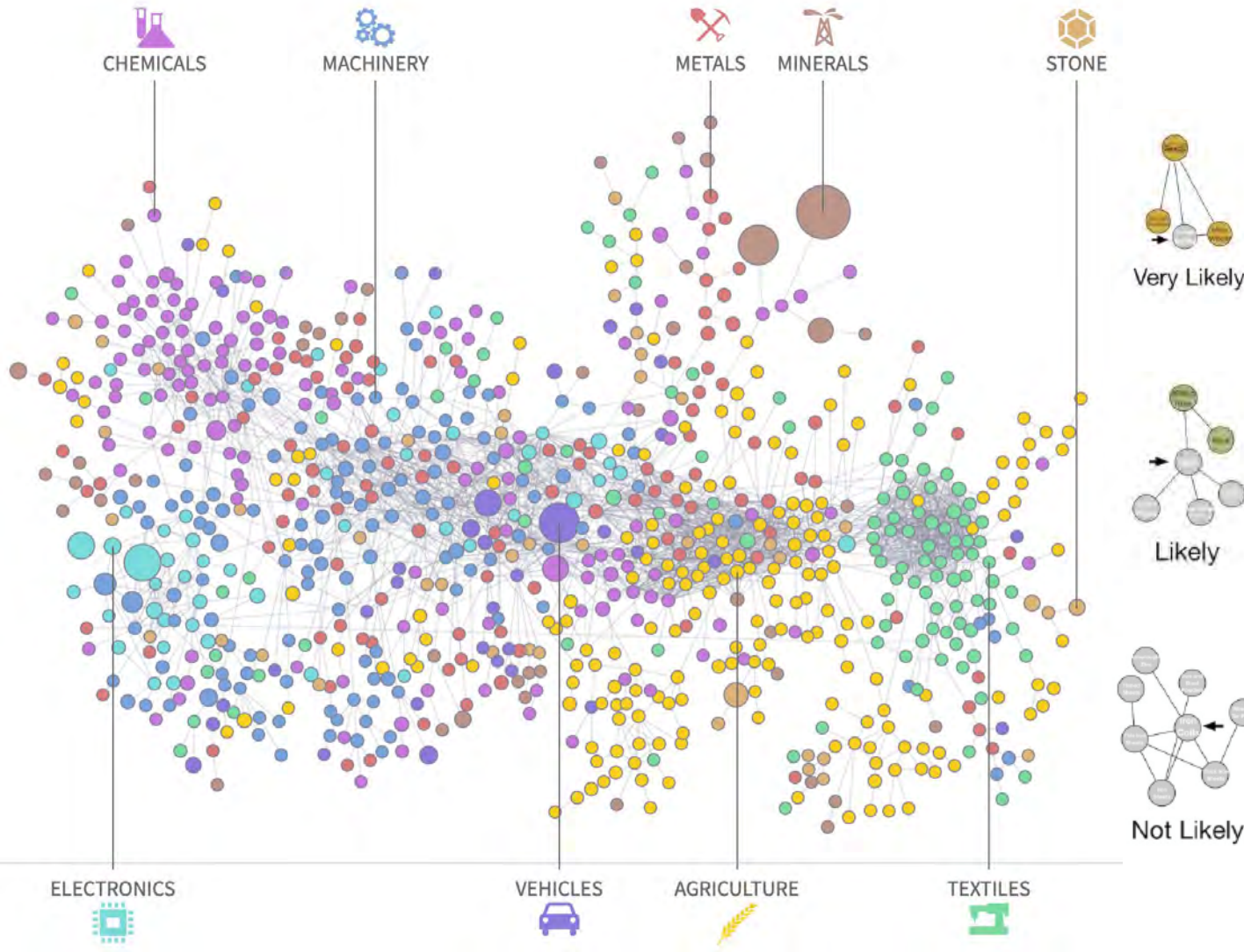
- the presence of productive capabilities, and hence, the productive capacity of an economy,
- by using information on the diversity and ubiquity of an economy's productive structure

Stylized Facts:

- ECI is positively correlated with economic development
- ECI is a significant predictor of long-term economic growth
- See Hidalgo & Hausmann, 2009; Hausmann et al., 2014; Chavez et al., 2017; Christelli et al., 2015

Building economic complexity allows an economy to graduate to higher levels of economic development

# Industrial Relatedness (Feasibility)



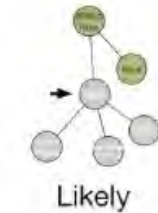
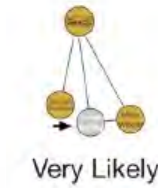
The success of a location entering an economic activity depends on cognitive and technological proximity between the new activity and a location's prior activities.

Relatedness is indirectly measured by looking at the collocation of activities within and across locations.

- Distance index

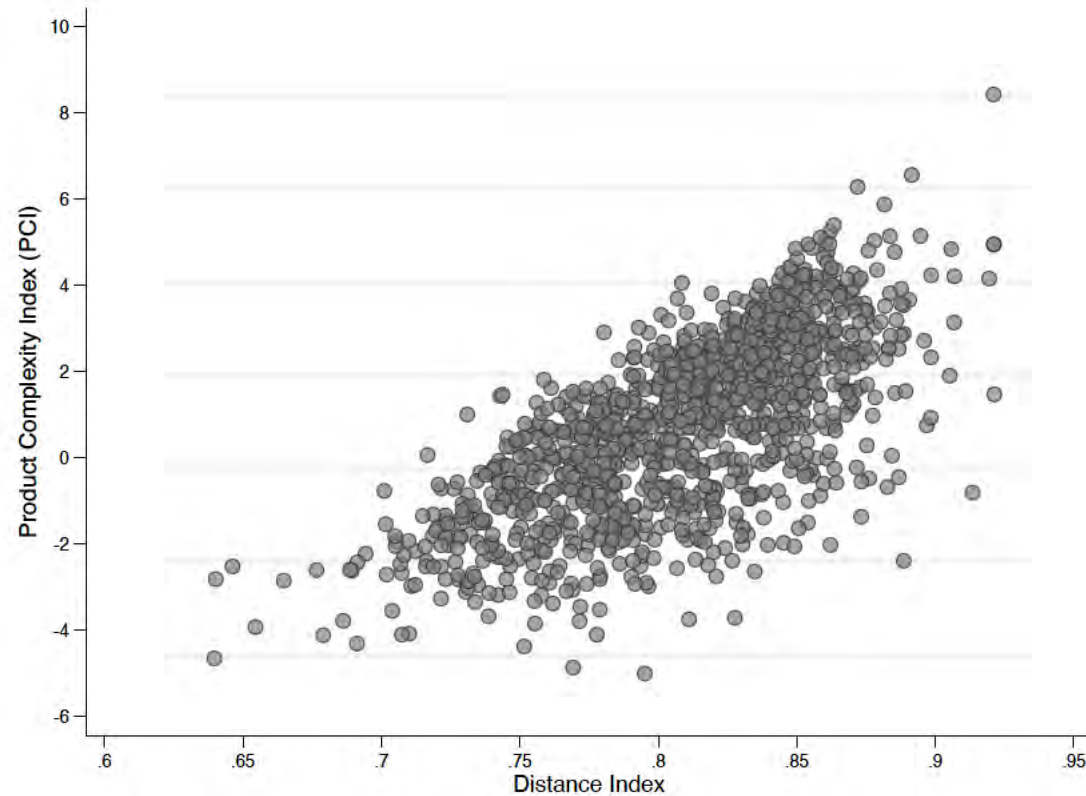
Stylized Facts:

- Relatedness predicts the activities (products) that a location (country) will enter or exit in the future (Hidalgo et al., 2007; Neffke & Henning, 2013)
- Structural transformation is a path dependent process (Hausmann et al., 2014)



Measures of industrial relatedness allow one to identify feasible diversification opportunities

# Frontier Product Approach: Data-Centric Lens to Inform Industrial Policy



Complexity methods help characterize detailed economic structures and provide a quantitative basis for industrial policy efforts:

- EUs [Smart Specialisation Strategy](#) (Balland et al., 2018)
- Mexico's [Smart Diversification Strategy](#)
- Canada's [Supercluster Initiative](#)
- China's Special Economic Zones (De Waldemar & Poncet, 2013)



# Frontier Product Approach: Complexity Criterion

## Frontier Product Approach A:

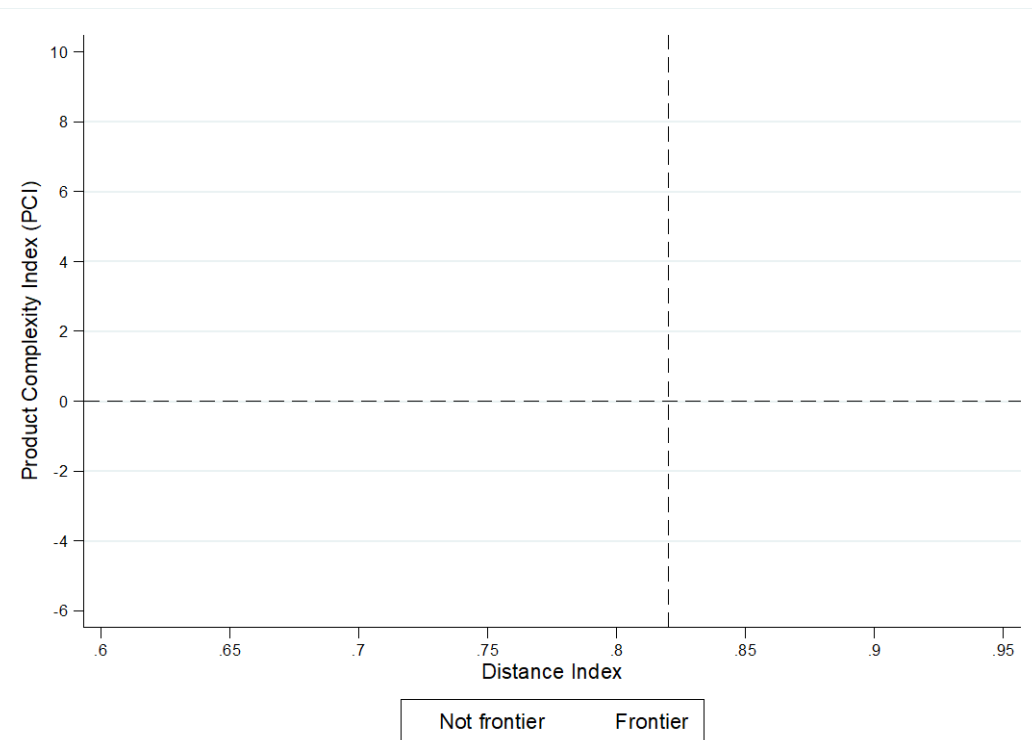
Follows Hausmann & Chauvin (2015)

Desirability criteria

- *Product Complexity Index (PCI) > Economic Complexity Index (ECI)*
- *Opportunity Gain Index > 0*

Feasibility criteria

- *Distance Index < median distance of non-RCA products*



## Frontier Product Approach B:

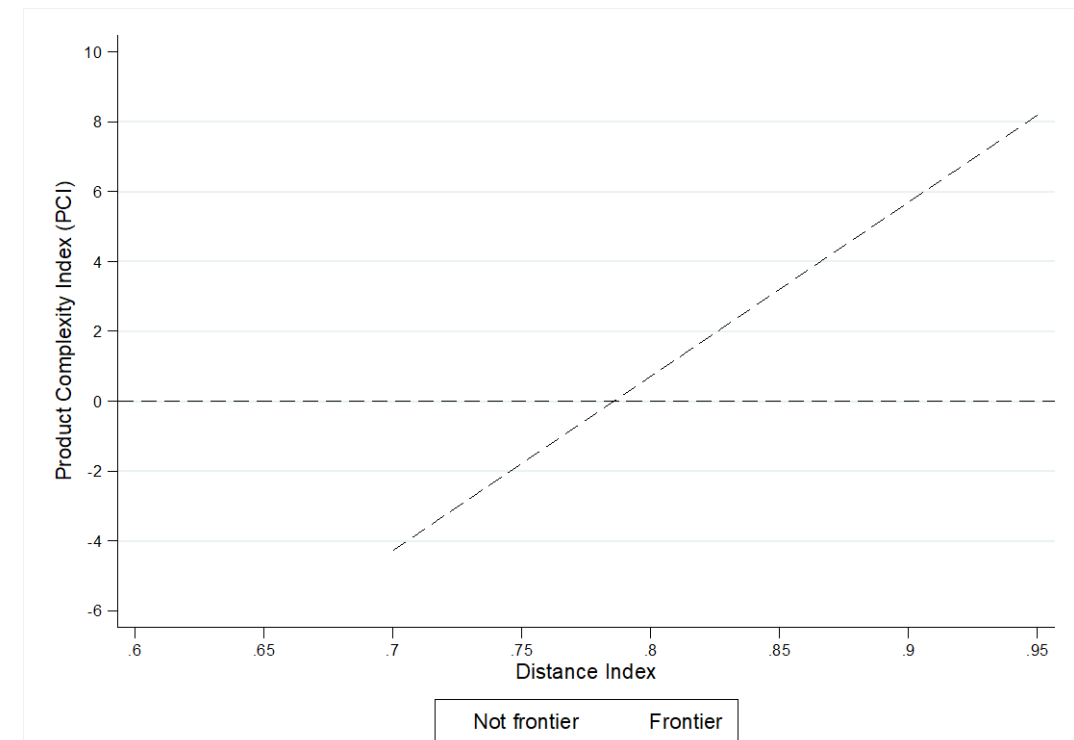
Follows Hausmann, Cunningham, Matovu, Osire & Wyett (2014)

Desirability criteria

- *Product Complexity Index (PCI) > Economic Complexity Index (ECI)*
- *Opportunity Gain Index > 0*

Feasibility criteria

- Take into account the trade-off between *PCI* and *Distance* and include products that are distant only if they are correspondingly complex
- The gain in complexity compensates for the substantial investment in productive capabilities needed to overcome the distance gap



# Frontier Manganese Value Chain Products

11  
products

## Frontier Products: Approach A

H06 Code	Product Description	Product Community	Type of Mn Product
271312	Calcined petroleum coke	Mineral products	Indirect manganese product
282739	Chlorides, nes	Chemicals & allied industries	Indirect manganese product
283691	Lithium carbonates	Chemicals & allied industries	Indirect manganese product
390110	Polyethylene having a specific gravity <0.94, i	Plastics/rubbers	Indirect manganese product
390120	Polyethylene having a specific gravity >=0.94,	Plastics/rubbers	Indirect manganese product
390230	Propylene copolymers, in primary forms	Plastics/rubbers	Indirect manganese product
722820	Bars and rods of silico-manganese steel nes	Metals	Direct manganese product
740819	Wire of refined copper of which the max cross s	Metals	Indirect manganese product
750400	Powders and flakes, nickel	Metals	Indirect manganese product
841290	Parts of hydraulic & pneumatic & other power en	Machinery/electrical	Indirect manganese product
870600	Chassis fitted with engines for the vehicles of	Transportation	Indirect manganese product

## Frontier Products: Approach B

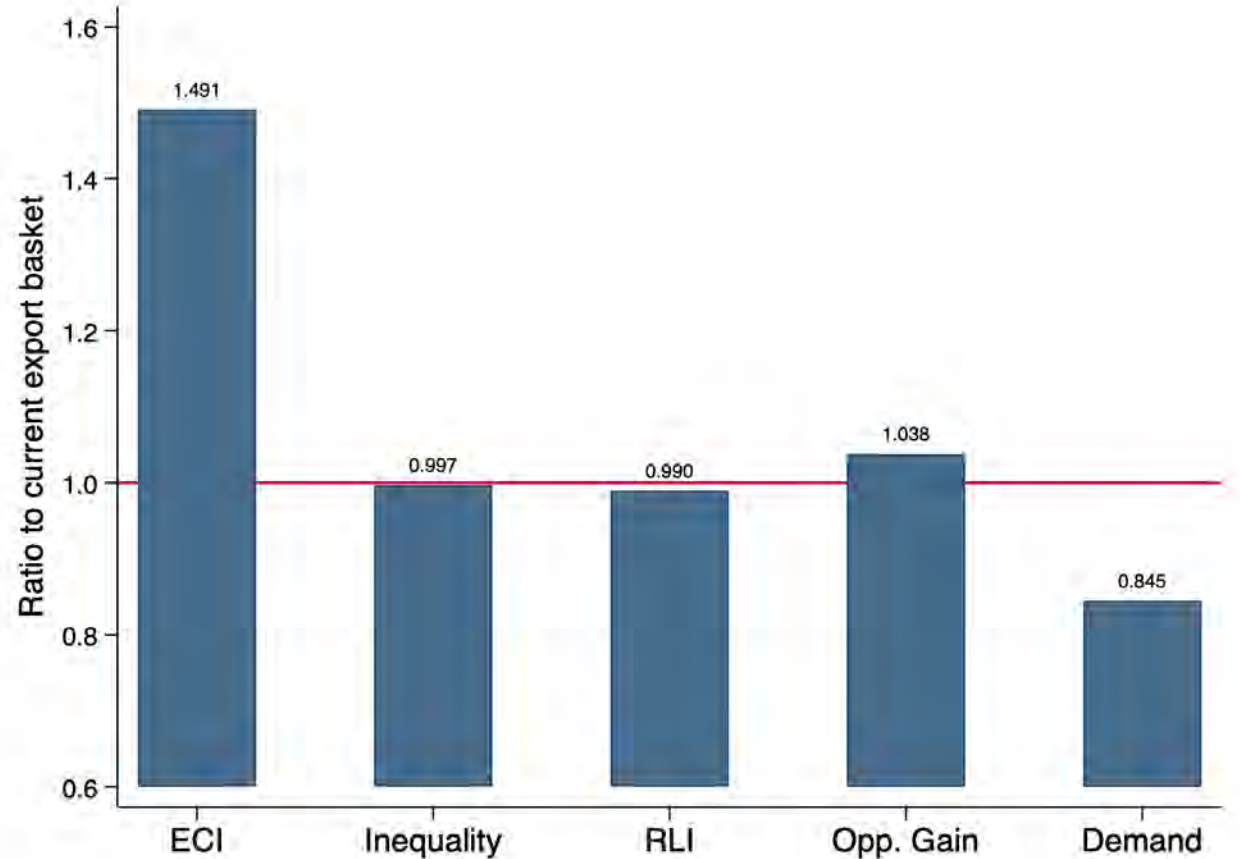
19  
products

H06 Code	Product Description	Product Community	Type of Mn Product
280461	Silicon containing by weight >=99.99% silicon	Chemicals & allied industries	Indirect manganese product
282520	Lithium oxide and hydroxide	Chemicals & allied industries	Indirect manganese product
282739	Chlorides, nes	Chemicals & allied industries	Indirect manganese product
283691	Lithium carbonates	Chemicals & allied industries	Indirect manganese product
380110	Artificial graphite	Chemicals & allied industries	Indirect manganese product
381800	Chemical elements in disk form and compounds, d	Chemicals & allied industries	Indirect manganese product
390110	Polyethylene having a specific gravity <0.94, i	Plastics/rubbers	Indirect manganese product
390120	Polyethylene having a specific gravity >=0.94,	Plastics/rubbers	Indirect manganese product
390230	Propylene copolymers, in primary forms	Plastics/rubbers	Indirect manganese product
390290	Other polymers of propylene or other olefins, i	Plastics/rubbers	Indirect manganese product
722820	Bars and rods of silico-manganese steel nes	Metals	Direct manganese product
722990	Wire of alloy steel, o/t stainless	Metals	Direct manganese product
740822	Wire, copper-nickel base alloy or copper-nickel	Metals	Indirect manganese product
750400	Powders and flakes, nickel	Metals	Indirect manganese product
841280	Engines and motors nes	Machinery/electrical	Indirect manganese product
841290	Parts of hydraulic & pneumatic & other power en	Machinery/electrical	Indirect manganese product
870390	Automobiles nes including gas turbine powered	Transportation	Indirect manganese product
870600	Chassis fitted with engines for the vehicles of	Transportation	Indirect manganese product
870710	Bodies for passenger carrying vehicles	Transportation	Indirect manganese product



# How do frontier products affect South African development?

- Assume we diversify production to produce all 19 Manganese value chain frontier products
- Relative to the current scenario, Manganese value chain frontier products have the following effect:
  - ECI and Opportunity gain increase relative to current scenario (good)
  - Inequality decreases slightly (good)
  - RLI and Global Demand indicators decrease (not so good)



# Policy calculus to aid economic development goals

- Policy makers may have different priorities – e.g., promote inclusive growth; promote labour-intensive growth; etc.
- We can model these preferences and their impact on our various indicators.
- Create indicators for complexity; opportunity gain; labour intensity; inequality; global demand; distance from current product portfolio
- Normalise indicators to all lie between 0 and 1, and then create indices where indicators are weighted according to preference:

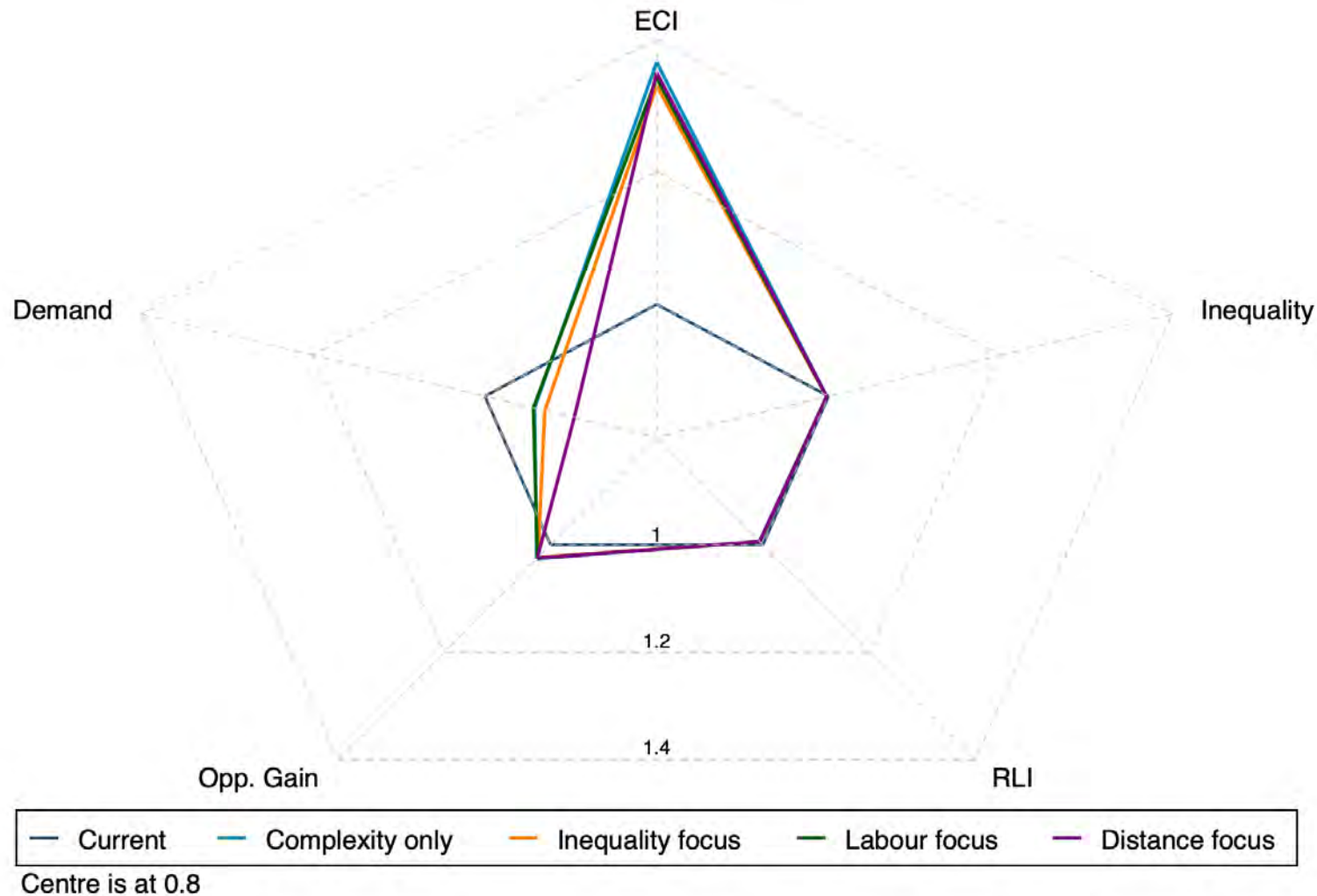
$$Index = \sum_{i=1}^n w_i I_i$$

where  $w_i$  are the weights and  $I_i$  are normalised indicators.

# Policy calculus: Scenarios

- We created different scenarios prioritising different agendas differently.
- These included:
  1. Strategic approach (Prioritising most desirable/complex products)
  2. Labour-maximizing approach (Prioritising most labour-intensive products)
  3. Inclusive growth approach (Prioritising products with lowest inequality indices)
  4. Pragmatic approach (Prioritising most feasible/closest products)
- In all cases, we choose the top 10 products in the list and assume RCA is achieved in those.

# Policy calculus: Results



- Results are very similar for all scenarios, except for changes in demand.
- All scenarios grow economic complexity
- All scenarios have marginal gains in opportunity gain – potential for future diversification.
- RLI and inequality both decrease, but very marginally.

# Opportunities and Challenges

Step 5: Techno-economic analysis to assess the opportunities and challenges associated with manganese value chain products

# Manganese SA steel value chain potential

Opportunities	Challenges	References
SA's high quality manganese and iron ore grades	High local production costs (electricity and labour). Transport/logistics constraints. Global competition.	Bam and Bruyne, 2019; Van Zyl et al., 2021
SA steel industry growth/support	Scaling up local capacity...rising production costs.	Steel Masterplan DTIC, 2021
Expand steel products output for example - high strength steel production for EVs and automotive sector, renewable industry machinery (windmills?, etc.)	In depth understanding of approach to building economic complexity to inform/support enabling policy environment.	Bam and Bruyne, 2019
Potential for SA to produce "green steel" using hydrogen, forming linkage with hydrogen valley development and metal recycling.	Technology implementation and industry integration	Steel Masterplan DTIC, 2021

# Manganese SA battery value chain potential

Opportunities	Challenges	References
SA's high quality ore grades more suitable for battery producers	Limited domestic processing capacity and high local input costs (electricity and labour).	Van Zyl et al., 2020
SA is the only producer of EMM (electrolytic manganese) outside of China	Scaling up local capacity... and competition with lower-cost EMM output from China, and alternative processing routes from Australia	Moore Stephens, 2018; Van Zyl et al., 2020
Moving down the value chain and leverage strong auto industry capability	In depth understanding of approach to building economic complexity to inform/support enabling policy environment.	
Potential for local battery precursor production - linkages with PGM producers for by-product nickel and cobalt. Regional linkage with neighbouring countries.	Regional corporation and integration of value chains.	



# Regional value chain opportunity.....

## Mineral type

-  Lead
-  Zinc
-  Manganese
-  Nickel
-  Lithium
-  Cobalt
-  Vanadium
-  Aluminium
-  Copper
-  Chromium
-  Iron
-  Titanium
-  Graphite



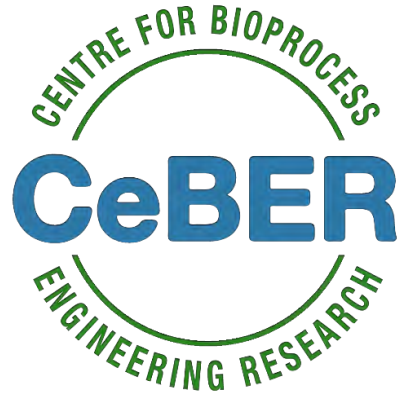


minerals to metals



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